

FINANCIAL STATEMENTS AND INDEPENDENT AUDITOR'S REPORT

December 31, 2019 and 2018

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Independent Auditors' Report

Board of Directors Minnetrista Cultural Foundation, Inc.

Report on the Financial Statements

We have audited the accompanying financial statements of Minnetrista Cultural Foundation, Inc. (a nonprofit organization), which comprise the statements of financial position as of December 31, 2019 and 2018, and the related statements of activities, statements of functional expenses - programs, statements of functional expenses - supporting services, statements of functional expenses - sales, cost of sales and expenses, and statements of cash flows for the years then ended, and the related notes to the financial statements.

Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

Auditor's Responsibility

Our responsibility is to express an opinion on these financial statements based on our audits. We conducted our audits in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Opinion

In our opinion, the financial statements referred to above present fairly, in all material respects, the financial position of Minnetrista Cultural Foundation, Inc. as of December 31, 2019 and 2018, and the changes in its net assets and its cash flows for the years then ended in accordance with accounting principles generally accepted in the United States of America.

Estep Burkey Simmons, LLC

Muncie, Indiana March 12, 2020

STATEMENTS OF FINANCIAL POSITION

December 31,

ASSETS

| 100010 | | | | |
|--|----|------------|----|------------|
| | | 2019 | | 2018 |
| CURRENT ASSETS | | | | |
| Cash - checking | \$ | 475,035 | \$ | 328,620 |
| Cash - savings | | 699,163 | | 866,438 |
| Cash and cash equivalents - endowment | | 287,695 | | 689,453 |
| Accounts receivable | | 9,713 | | 13,713 |
| Grants receivable | | - | | 200,000 |
| Inventories | | 68,979 | | 75,780 |
| Prepaid expenses | | 146,084 | | 175,242 |
| Total current assets | | 1,686,669 | | 2,349,246 |
| PROPERTY, BUILDING AND EQUIPMENT, | | | | |
| net of depreciation | | 6,282,404 | | 6,187,378 |
| HISTORICAL PROPERTY AND EQUIPMENT | | 3,102,358 | | 3,102,358 |
| COLLECTIONS | | 2,538,230 | | 2,547,050 |
| INVESTMENTS | | 5,382,136 | | 4,250,564 |
| TOTAL ASSETS | \$ | 18,991,797 | \$ | 18,436,596 |
| LIABILITIES AND NET ASSETS | 3 | | | |
| CURRENT LIABILITIES | | | | |
| Accounts payable | \$ | 81,430 | \$ | 71,220 |
| Accrued sales tax and payroll withholdings | · | 2,425 | | 2,972 |
| Accrued employees' compensation | | 97,787 | | 96,000 |
| Contract liabilities | | 9,556 | | 7,878 |
| Total current liabilities | | 191,198 | - | 178,070 |
| NET ASSETS | | | | |
| Without donor restrictions | | 14,563,761 | | 13,921,596 |
| With donor restrictions | | 4,236,838 | | 4,336,930 |
| | | 18,800,599 | | 18,258,526 |
| TOTAL LIABILITIES AND NET ASSETS | \$ | 18,991,797 | \$ | 18,436,596 |
| | | · | | |

STATEMENTS OF ACTIVITIES

| | Without Donor | With Donor | |
|--------------------------------------|---------------|--------------|-----------|
| | Restrictions | Restrictions | Total |
| Operating support and revenue | | | |
| Admissions | \$ 50,633 | | \$ 50,633 |
| Programs | 75,690 | | 75,690 |
| Membership dues | 29,450 | | 29,450 |
| Gifts and grants | 3,736,785 | \$ 192,468 | 3,929,253 |
| In-kind contributions | 71,030 | | 71,030 |
| Retail operations | 186,479 | | 186,479 |
| Catering and leasing | 246,416 | | 246,416 |
| Investment return (loss), net | 825,025 | 146,721 | 971,746 |
| Twilight on the Boulevard fundraiser | 12,086 | | 12,086 |
| Other revenue | 351 | | 351 |
| Total operating support and revenue | 5,233,945 | 339,189 | 5,573,134 |
| Operating expenses | | | |
| Programs | | | |
| Collections | 491,325 | | 491,325 |
| Programs and Signature Events | 664,494 | | 664,494 |
| Exhibits | 311,967 | | 311,967 |
| Horticulture | 209,442 | | 209,442 |
| Supporting services | | | |
| Administration | 936,178 | | 936,178 |
| Marketing | 358,699 | | 358,699 |
| Development | 167,399 | | 167,399 |
| Facilities and Grounds | 1,015,716 | | 1,015,716 |
| Cost of sales and expenses | | | |
| Retail Operations | 202,276 | | 202,276 |
| Catering and Leasing | 321,036 | | 321,036 |
| Depreciation expense | 573,709 | | 573,709 |
| | 5,252,241 | | 5,252,241 |
| Change in net assets | | | |
| before capital additions | (18,296) | 339,189 | 320,893 |

|--|

| Without Donor | With Donor | _ |
|---------------|--------------|-----------|
| Restrictions | Restrictions | Total |
| | | |
| \$ 43,572 | | \$ 43,572 |
| 68,869 | | 68,869 |
| 24,920 | | 24,920 |
| 3,710,062 | \$ 429,517 | 4,139,579 |
| 43,212 | | 43,212 |
| 219,619 | | 219,619 |
| 261,070 | | 261,070 |
| (170,203) | (25,186) | (195,389) |
| 15,025 | | 15,025 |
| 4,993 | | 4,993 |
| 4,221,139 | 404,331 | 4,625,470 |
| | | |
| 295,696 | | 295,696 |
| 630,353 | | 630,353 |
| 218,433 | | 218,433 |
| 200,224 | | 200,224 |
| 920,712 | | 920,712 |
| 353,488 | | 353,488 |
| 230,030 | | 230,030 |
| 1,061,421 | | 1,061,421 |
| 228,248 | | 228,248 |
| 290,712 | | 290,712 |
| 555,412 | | 555,412 |
| 4,984,729 | | 4,984,729 |
| (763,590) | 404,331 | (359,259) |

STATEMENTS OF ACTIVITIES (CONTINUED)

| | 2019 | | | | |
|--|---------------|--------------|--------------------|--|--|
| | Without Donor | With Donor | | | |
| | Restrictions | Restrictions | Total | | |
| Non-Operating Revenue (Expense) Capital additions Gifts and grants - capital Donation of deaccessed collection items | (8,820) | 230,000 | 230,000 (8,820) | | |
| | (2)2 27 | | | | |
| | (8,820) | 230,000 | 221,180 | | |
| Net assets released from restrictions: Satisfaction of purpose restrictions | 669,281 | (669,281) | | | |
| CHANGE IN NET ASSETS | 642,165 | (100,092) | 542,073 | | |
| Net assets at beginning of year | 13,921,596 | 4,336,930 | 18,258,526 | | |
| Net assets at end of year | \$ 14,563,761 | \$ 4,236,838 | \$ 18,800,599 | | |

| 2018 Without Donor With Donor | | | | | | | | |
|-------------------------------|--------------|---------------|--|--|--|--|--|--|
| Restrictions | Restrictions | Total | | | | | | |
| | | | | | | | | |
| | 230,000 | 230,000 | | | | | | |
| | 230,000 | 230,000 | | | | | | |
| 329,074 | (329,074) | | | | | | | |
| (434,516) | 305,257 | (129,259) | | | | | | |
| 14,356,112 | 4,031,673 | 18,387,785 | | | | | | |
| \$ 13,921,596 | \$ 4,336,930 | \$ 18,258,526 | | | | | | |

STATEMENTS OF FUNCTIONAL EXPENSES - PROGRAMS

| | 2019 | | | | | | | |
|-------------------------------------|------------|-----------|------|--------------|----|----------|--------------|---------|
| | Programs & | | | rograms & | | | | _ |
| | Co | llections | Sign | ature Events | | Exhibits | Horticulture | |
| Payroll | \$ | 235,185 | \$ | 462,051 | \$ | 89,541 | \$ | 124,354 |
| | φ | | φ | * | Ф | • | φ | |
| Payroll taxes | | 17,454 | | 35,575 | | 6,674 | | 9,517 |
| Employee benefits | | 43,715 | | 77,414 | | 20,546 | | 22,167 |
| Supplies | | 4,180 | | 1,870 | | 11,211 | | 12,181 |
| Professional development and travel | | 2,992 | | 9,093 | | 3,521 | | 4,154 |
| Programs | | | | 33,964 | | | | |
| Dues and subscriptions | | 90 | | 1,086 | | 259 | | 866 |
| Repairs and maintenance | | 180,875 | | | | | | 32,084 |
| Printing and publications | | | | 1,225 | | | | |
| Postage | | 75 | | 253 | | 2 | | 30 |
| Contract services | | | | | | 109 | | 3,000 |
| Acquisitions | | 5,393 | | | | | | |
| Reference books | | 35 | | | | | | |
| Exhibit costs | | | | | | 179,020 | | |
| Special events | | | | 40,365 | | | | |
| Miscellaneous | | 1,331 | | 1,598 | | 1,084 | | 1,089 |
| | \$ | 491,325 | \$ | 664,494 | \$ | 311,967 | \$ | 209,442 |

2018

| | | | ograms & | Pro | | |
|--------------|----|----------|-----------------|--------|-----------|----|
| Horticulture | | Exhibits | ture Events | Signat | llections | Co |
| 122,217 | \$ | 85,476 | \$ 455,216 | \$ | 228,330 | |
| 9,396 | | 6,479 | 34,792 | | 16,941 | |
| 24,662 | | 17,610 | 61,413 | | 39,490 | |
| 12,513 | | 8,693 | 1,141 | | 2,758 | |
| 2,013 | | 2,757 | 9,172 | | 2,305 | |
| | | | 27,304 | | | |
| 369 | | 320 | 1,358 | | 90 | |
| 26,814 | | | | | | |
| | | | 1,704 | | | |
| 46 | | 29 | 985 | | 69 | |
| 1,000 | | | | | | |
| | | | | | 4,190 | |
| | | | | | 232 | |
| | | 96,054 | | | | |
| | | | 35,695 | | | |
| 1,194 | _ | 1,015 | 1,573 | | 1,291 | |
| 200,224 | \$ | 218,433 | \$ 630,353 | \$ | 295,696 | |

STATEMENTS OF FUNCTIONAL EXPENSES - SUPPORTING SERVICES

| | 2019 | | | | | | |
|--------------------------------------|------|--------------|----|-----------|-----|-----------|------------------------|
| | Adn | ninistration | N | larketing | Dev | velopment | acilities & Grounds |
| Payroll | \$ | 378,892 | \$ | 155,370 | \$ | 99,824 | \$ 417,334 |
| Payroll taxes | | 26,729 | | 11,773 | | 7,645 | 30,568 |
| Employee benefits | | 61,267 | | 30,166 | | 18,208 | 80,269 |
| Personnel expense | | 5,628 | | 517 | | 365 | 41 |
| Uniforms | | 5,519 | | | | | 1,939 |
| Supplies | | 5,358 | | 2,334 | | 48 | 24,800 |
| Insurance | | 102,332 | | | | | |
| Professional development and travel | | 10,225 | | 1,393 | | 15 | 584 |
| Community outreach | | 6,549 | | | | | |
| Annual campaign expenses | | | | | | 499 | |
| Marketing | | 300 | | 135,695 | | 638 | |
| Dues and subscriptions | | 10,243 | | 100 | | 514 | 227 |
| Telephone | | 25,007 | | | | | |
| Repairs and maintenance | | | | | | | 143,285 |
| IT & office equipment maintenance | | 238,931 | | 5,268 | | | |
| Website & internet expense | | 2,387 | | 12,653 | | | |
| Publications | | | | | | 16,137 | |
| Postage | | 3,157 | | 3,430 | | 1,353 | |
| Utilities | | | | | | | 217,106 |
| Contract services | | | | | | | 99,563 |
| Professional fees | | 35,670 | | | | | |
| Taxes and licenses | | 11,578 | | | | | |
| Other expenses | | | | | | | |
| Uncollectible pledges | | | | | | | |
| Twilight on the Boulevard fundraiser | | | | | | 20,058 | |
| Membership development | | | | | | 2,095 | |
| Bank fees | | 6,406 | | | | | |
| | \$ | 936 178 | \$ | 358 699 | \$ | 167 399 | \$ 1 015 716 |

2018

| | | | 20 |)18 | | | |
|-----|--------------|----|-----------|-----|-------------|----|-------------|
| | | | | | | | acilities & |
| Adn | ninistration | N. | larketing | De | Development | | Grounds |
| \$ | 395,212 | \$ | 145,248 | \$ | 136,363 | \$ | 419,616 |
| Ф | 28,033 | Ф | 11,221 | φ | 9,706 | Ф | 30,914 |
| | 65,299 | | 22,674 | | 28,791 | | 65,919 |
| | 6,399 | | 614 | | | | 134 |
| | | | 014 | | 35 | | |
| | 4,471 | | 1 202 | | | | 2,272 |
| | 8,201 | | 1,280 | | | | 23,934 |
| | 102,176 | | | | | | |
| | 3,801 | | 1,138 | | 4,138 | | 206 |
| | 6,553 | | | | | | |
| | | | | | 3,279 | | |
| | | | 156,687 | | 602 | | |
| | 9,219 | | 45 | | 220 | | 520 |
| | 24,435 | | | | | | |
| | | | | | | | 206,582 |
| | 203,693 | | 4,347 | | | | 1,633 |
| | 2,185 | | 6,718 | | | | |
| | | | | | 18,828 | | |
| | 3,249 | | 3,516 | | 1,561 | | |
| | | | | | | | 225,007 |
| | | | | | | | 84,684 |
| | 30,716 | | | | | | |
| | 11,487 | | | | | | |
| | 2,403 | | | | | | |
| | 8,750 | | | | | | |
| | | | | | 23,713 | | |
| | | | | | 2,794 | | |
| | 4,430 | | | | , | | |
| \$ | 920,712 | \$ | 353,488 | \$ | 230,030 | \$ | 1,061,421 |

STATEMENTS OF FUNCTIONAL EXPENSES - SALES, COST OF SALES AND EXPENSES

| | 2019 | | | 2018 | | | |
|---|------|---------------------|----------------------|------|---------------------|----|----------------------|
| | 0 | Retail perations | atering & Leasing | 0 | Retail perations | | atering & Leasing |
| Sales | \$ | 186,479 | \$ 246,416 | \$ | 219,619 | \$ | 261,070 |
| Cost of sales and expenses | | | | | | | |
| Cost of sales | | 99,568 | 78,421 | | 119,998 | | 83,853 |
| Payroll | | 70,736 | 173,135 | | 71,987 | | 162,537 |
| Payroll taxes | | 5,254 | 12,725 | | 5,222 | | 12,032 |
| Employee benefits | | 11,931 | 40,177 | | 14,234 | | 18,070 |
| Staff meetings and employee recognition | | | 1,047 | | | | 739 |
| Supplies | | 2,447 | 6,240 | | 2,518 | | 6,863 |
| Freight | | 3,611 | | | 4,945 | | |
| Postage | | 1 | 220 | | 3 | | 167 |
| Software licenses | | 1,994 | 2,963 | | 1,994 | | 1,788 |
| Permits and licenses | | 280 | 465 | | 280 | | 430 |
| Dues and subscriptions | | 175 | 439 | | 285 | | 349 |
| Professional development and travel | | 642 | 3,499 | | 847 | | 3,055 |
| Advertising | | | 1,705 | | | | 829 |
| Bank card fees | | 5,637 | | | 5,935 | | _ |
| Total cost of sales and expenses | | 202,276 | 321,036 | | 228,248 | | 290,712 |
| OPERATING LOSS | \$ | (15,797) | \$ (74,620) | \$ | (8,629) | \$ | (29,642) |

STATEMENTS OF CASH FLOWS

| | | 2019 | | 2018 |
|--|----|-------------|----|-------------|
| Cash flows from operating activities: | · | | | |
| Change in net assets before capital additions | \$ | 320,893 | \$ | (359,259) |
| Adjustments to reconcile change in net assets to net | | | | |
| cash provided by operating activities: | | | | |
| Depreciation expense | | 573,709 | | 555,412 |
| Realized gains on investments | | (122,004) | | (127,350) |
| Unrealized (gains) losses on investments | | (757,447) | | 388,164 |
| Contributions to funds not subject to appropriation or expenditure | | (3,448) | | (275) |
| (Increase) decrease in assets: | | | | |
| Accounts and pledges receivable | | 4,000 | | 11,679 |
| Grants receivable | | 200,000 | | (200,000) |
| Inventories | | 6,801 | | (5,414) |
| Prepaid expenses | | 29,158 | | (81,816) |
| Increase (decrease) in liabilities: | | | | |
| Accounts payable | | 10,210 | | 19,902 |
| Accrued sales tax and payroll withholdings | | (547) | | (331) |
| Accrued employees' compensation | | 1,787 | | 8,153 |
| Contract liabilities | | 1,678 | | (2,947) |
| Net cash provided by operating activities | | 264,790 | - | 205,918 |
| Cash flows from investing activities: | | | | |
| Purchases of capital additions | | (668,735) | | (293,224) |
| Purchases of investments | | (2,018,466) | | (3,176,127) |
| Proceeds from the sales of investments | | 1,766,345 | | 3,364,082 |
| Net cash used in investing activities | | (920,856) | | (105,269) |
| Cash flows from financing activities: | | | | |
| Contributions to funds not subject to appropriation or expenditure | | 3,448 | | 275 |
| Gifts and grants for capital additions | | 230,000 | | 230,000 |
| Net cash provided by financing activities | | 233,448 | | 230,275 |
| Net increase (decrease) in cash and cash equivalents | | (422,618) | | 330,924 |
| Cash and cash equivalents at beginning of year | | 1,884,511 | | 1,553,587 |
| Cash and cash equivalents at end of year | \$ | 1,461,893 | \$ | 1,884,511 |
| Supplemental Disclosures | | | | |
| In-kind contributions | \$ | 71,030 | \$ | 43,212 |

NOTES TO FINANCIAL STATEMENTS

December 31, 2019 and 2018

NOTE A - SUMMARY OF ACCOUNTING POLICIES

1. Organization

Minnetrista Cultural Foundation, Inc. (Minnetrista) is East Central Indiana's premier destination for cultural experiences of all kinds. A diverse menu of museum exhibits, events, programs, and quiet garden spaces attracts over 100,000 visits each year. Minnetrista hosts many of Muncie and Delaware County's most important community meetings, celebrations, and civic events, as well as signature festivals that attract traveling visitors. As our mission and vision statements note: Minnetrista is the home of the Ball Jar; a gathering place and catalyst for community engagement. We create shared experiences that connect people, leading to a better quality of life. We envision a thriving community where people who call this region home, take pride in its accomplishments, and aspire to a brighter future.

Financial support for programs and services comes from: contributed revenue in the form of grants and donations from private and public organizations, corporations and individuals and earned revenue from admissions and fees, sales and catering events, and retail operations. Minnetrista Cultural Foundation, Inc. is an Indiana corporation chartered on May 17, 1984. It is exempt from federal income tax as a public charity described in Section 509(a)(3).

2. Basis of Presentation

Net assets, support, investment return, revenues, gains, and losses are classified based on the existence or absence of donor-imposed restrictions. While most gift instruments give Minnetrista's Board of Trustees the right to vary the terms of the gift, this only allows for a limited right of modification and does not relieve the restrictions imposed by the donor. Accordingly, the net assets of Minnetrista are classified and reported as follows:

<u>Net assets without donor restrictions</u> - Net assets that are not subject to donor-imposed restrictions and comprised of Minnetrista's operating fund and unrestricted income from endowment funds.

<u>Net assets with donor restrictions</u>. Net assets not yet appropriated for expenditure by Minnetrista's Board of Trustees in accordance with their spending policy or that have donor-imposed restrictions relating to a stipulated purpose or a specified time. When a donor restriction expires, that is, when a stipulated time restriction ends or purpose restriction is accomplished or amounts have been allocated for expenditure by the Board of Trustees, net assets are reclassified to net assets without donor restrictions and reported in the Statements of Activities as net assets released from restrictions.

3. Cash and Cash Equivalents

Minnetrista maintains its cash in accounts at local financial institutions which are insured by agencies of the U.S. Government and money market accounts. For purposes of the Statements of Cash Flows, Minnetrista considers all unrestricted highly liquid investments with an initial maturity of three months or less to be cash equivalents.

4. <u>Investments</u>

Minnetrista records investment purchases at cost, or if donated, at fair value on the date of donation. Thereafter, investments are reported at their fair values in the Statements of Financial Position. Net investment return/(loss) is reported in the Statements of Activities and consists of interest and dividend income, realized and unrealized capital gains and losses, less external and direct internal investment expenses.

NOTES TO FINANCIAL STATEMENTS

December 31, 2019 and 2018

NOTE A - SUMMARY OF ACCOUNTING POLICIES - Continued

5. Accounts Receivable

Minnetrista's trade receivables have a contractual maturity of one year or less, and therefore are exempted from disclosure requirements. Trade receivables are considered to be fully collectible; accordingly, no allowance for doubtful accounts is required. If amounts become uncollectible, they will be charged to operations when that determination is made.

6. Inventories

Inventories are accounted for using a perpetual inventory system and valued using the retail method, at the lower of cost or market value.

7. Property, Building and Equipment

Property, building and equipment owned by Minnetrista are recorded at cost for items purchased and at fair value at the date of gift for items donated. Depreciation is computed by using the straight-line method over the estimated useful class lives of the assets, which range from three to forty years.

Expenditures for maintenance, repair and minor renewals are charged to income as incurred. Additions and major renewals are capitalized. The cost and related accumulated depreciation of assets sold or otherwise disposed of are removed from the accounts. Any gain or loss is credited or charged to income.

8. Historical Property and Equipment

Historical property and equipment is recorded at the fair market value as of the date of the gift. Additional historical improvements and expenditures are recorded at cost. No depreciation is taken on historical property and equipment.

9. Functional Expenses

Expenses are charged to each program based on direct expenditures incurred. Any expenditure not directly chargeable to a program is presented as supporting services.

In addition, Minnetrista operates a retail shop. The direct expenses of operating this shop are segregated from program and supporting services.

10. Revenue Recognition

Contributions - Contributions are recognized when the donor makes a promise to give to Minnetrista that is, in substance, unconditional. Contributions that are restricted by the donor are reported as increases in net assets without donor restrictions if the restrictions expire in the financial year in which the contributions are recognized. All other donor-restricted contributions are reported as increases in net assets with donor restrictions. When a restriction expires, net assets with donor restrictions are reclassified to net assets without donor restrictions.

Retail operations - Revenues are recognized when control of these products is transferred to its customers, in an amount that reflects the consideration Minnetrista expects to be entitled to in exchange for those products. Sales and other taxes Minnetrista collects concurrent with revenue-producing activities are excluded from revenue.

NOTES TO FINANCIAL STATEMENTS

December 31, 2019 and 2018

NOTE A - SUMMARY OF ACCOUNTING POLICIES - Continued

10. Revenue Recognition - Continued

Catering and leasing - Revenues are recognized when the services for the contracts are completed, in an amount that reflects the consideration Minnetrista expects to be entitled to in exchange for those products and services. Sales and other taxes Minnetrista collects concurrent with revenue-producing activities are excluded from revenue.

Memberships - Revenues are recognized when the membership is purchased and any deferred income is considered immaterial to the financial statements.

11. Collections

Collections acquired by purchase or donation having a certified appraised value of \$5,000 or more are capitalized at appraised value. The capitalized basis of items sold or deaccessioned from collections is included in expenses in the period of sale to offset revenues received. No depreciation is taken on collections.

12. Contributed Services and Materials

Minnetrista receives donated services from a variety of unpaid volunteers assisting Minnetrista in its programs. No amounts have been recognized in the accompanying Statements of Activities because the criteria for recognition of such volunteer effort have not been satisfied.

13. Compensated Absences

The full-time employees are entitled to paid vacation and sick days, depending on length of service. Vacation days are earned and must be used within a calendar year. The accumulation of sick days occurs on January 1 of each year up to a maximum of 30 days. Part-time and full-time employees are entitled to personal days, which accumulate within each quarter of a year and must be used in the quarter earned.

14. Marketing Costs

Marketing costs are expensed as incurred and included in operating expenses. Marketing expenses totaled \$136,633 and \$157,289 for the years ended December 31, 2019 and 2018, respectively. Of this amount, in-kind contributions totaled \$5,050 and \$19,215 for the years ended December 31, 2019 and 2018, respectively.

15. Concentration of Credit Risk

Minnetrista maintains its cash in bank deposit accounts at high credit quality financial institutions. The balances, at times, may exceed federally insured limits. At December 31, 2019 and 2018, Minnetrista exceeded the insured limit by \$647,200 and \$480,300, respectively.

16. Concentration of Revenue Risk

Minnetrista received 61% and 52% of its support and revenue from the Ball Brothers Foundation for the years ended December 31, 2019 and 2018, respectively.

Minnetrista received 25% and 26% of its support and revenue from the George and Frances Ball Foundation for the years ended December 31, 2019 and 2018, respectively.

NOTES TO FINANCIAL STATEMENTS

December 31, 2019 and 2018

NOTE A - SUMMARY OF ACCOUNTING POLICIES - Continued

17. Uncertain Tax Positions

Minnetrista recognizes a tax benefit only if it is more likely than not the tax position would be sustained in a tax examination, with a tax examination being presumed to occur. The amount recognized will be the largest amount of tax benefit that is greater than 50% likely of being realized on examination. For tax positions not meeting the more-likely-than-not test, no tax benefit will be recorded. Minnetrista has examined this issue and has determined there are no material contingent tax liabilities.

Minnetrista's federal and state exempt organization tax returns for 2016, 2017, and 2018 are subject to examination by the Internal Revenue Service and the Indiana Department of Revenue. Returns are generally subject to examination for three years after they are filed.

18. Estimates

The preparation of financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect certain reported amounts and disclosures. Accordingly, actual results could differ from those estimates.

NOTE B - GRANTS RECEIVABLE

Grants receivable consist of grants awarded to Minnetrista in the amount of \$-0- and \$200,000 as of December 31, 2019 and 2018, respectively.

NOTE C - PROPERTY, BUILDING AND EQUIPMENT

The amount of fixed assets, net of depreciation, at December 31, 2019 and 2018 consists of the following.

| | 2019 | 2018 |
|-------------------------------|--------------|--------------|
| Land and improvements | \$ 1,544,944 | \$1,544,944 |
| Buildings and improvements | 15,610,620 | 15,366,968 |
| Furniture and equipment | 4,335,349 | 3,962,876 |
| Vehicles | 160,490 | 126,380 |
| | 21,651,403 | 21,001,168 |
| Less accumulated depreciation | 15,368,999 | 14,813,790 |
| | | |
| | \$ 6,282,404 | \$ 6,187,378 |

NOTE D - RISKS AND UNCERTAINTIES

Minnetrista holds a variety of investments (Note E). Such investments are exposed to various risks such as interest rate, market, and credit. Due to the level of risk associated with these securities and the level of uncertainty related to changes in the value, it is at least reasonably possible that changes in the various risk factors will occur in the near term that could materially affect the amounts reported in the accompanying financial statements.

NOTES TO FINANCIAL STATEMENTS

December 31, 2019 and 2018

NOTE E - INVESTMENTS

Investments are stated at fair value as of December 31, 2019 and 2018 and are summarized as follows.

| | 2019 | 2018 |
|---------------------------------------|--------------|--------------|
| | Fair Value | Fair Value |
| | | |
| Equities - common stock | \$ 2,105,311 | \$1,554,427 |
| Equities - mutual funds: | | |
| Small blend | 219,016 | 260,270 |
| Small value | 108,889 | |
| Mid-cap blend | 635,664 | 497,360 |
| Mid-cap growth | 127,579 | 100,897 |
| Foreign small/mid growth | 73,095 | 143,197 |
| Foreign large growth | 73,036 | 75,322 |
| Large growth | 115,822 | 74,526 |
| Consumer defensive | 42,323 | 27,726 |
| Equity energy | 28,099 | |
| Leveraged equity | 39,043 | |
| Real estate | 331,456 | 179,687 |
| Total equities - mutual funds | 1,794,022 | 1,358,985 |
| Fixed income - mutual funds: | | |
| Corporate bonds | 997,886 | 852,505 |
| Intermediate-term bonds | 322,320 | 145,420 |
| Certificates of deposit | | 109,554 |
| Mortgage-backed security | 22,823 | |
| US treasury bonds | 139,774 | 229,673 |
| Total fixed income - mutual funds | 1,482,803 | 1,337,152 |
| Total investments, at fair value | \$ 5,382,136 | \$ 4,250,564 |
| Total investments, at historical cost | \$ 4,932,366 | \$4,557,811 |

NOTE F - CONTRACT LIABILITIES

Contract liabilities consists of billings for catering and leasing contracts in excess of revenue recognized. Contract liabilities totaled \$9,556 and \$7,878 as of December 31, 2019 and 2018, respectively.

NOTE G - FAIR VALUE MEASUREMENTS

Fair value is the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date. A hierarchy of inputs is used in measuring fair value that maximizes the use of observable inputs and minimizes the use of unobservable inputs by requiring that the observable inputs be used when available. Observable inputs are inputs that market participants would use in pricing the asset or liability developed based on market data obtained from sources independent of Minnetrista. Unobservable inputs are inputs that reflect Minnetrista's assumptions about the assumptions that market participants would use in pricing the asset or liability, developed based on the best information available in the circumstances. The hierarchy is broken down into three levels based on the reliability of inputs as follows:

NOTES TO FINANCIAL STATEMENTS

December 31, 2019 and 2018

NOTE G - FAIR VALUE MEASUREMENTS - Continued

- Level 1 Valuations based on quoted prices in active markets for identical assets or liabilities that
 Minnetrista has the ability to access. Valuation adjustments are not applied to Level 1 instruments.
 Since valuations are based on quoted prices that are readily and regularly available in an active market,
 valuation of these products does not entail a significant degree of judgment.
- Level 2 Valuations based on quoted prices in markets that are not active or for which all significant inputs are observable, directly or indirectly.
- Level 3 Valuations based on inputs that are unobservable and significant to the overall fair value measurement.

The availability of observable inputs can vary and is affected by a wide variety of factors. To the extent that valuation is based on models or inputs that are less observable in the market, the determination of fair value requires more judgment. Accordingly, the degree of judgment exercised in determining fair value is greatest for instruments categorized in Level 3. In certain cases, the inputs used to measure fair value may fall into different levels of the fair value hierarchy. In such cases, for disclosure purposes, the level in the fair value hierarchy within which the fair value measurement in its entirety falls is determined based on the lowest level input that is significant to the fair value measurement in its entirety.

The following table sets forth financial assets and liabilities measured at fair value in the Statements of Financial Position and the respective levels to which the fair value measurements are classified within the fair value hierarchy as of December 31, 2019 and 2018:

| 2019 | | | |
|------------------------------|--|--|--|
| Fair Value | Level 1 | | |
| | | | |
| | | | |
| | | | |
| \$ 2,105,311 | \$ 2,105,311 | | |
| \$ 1,794,022 | \$ 1,794,022 | | |
| \$ 1,482,803 | \$ 1,482,803 | | |
| | | | |
| 20 | 18 | | |
| Fair Value | Level 1 | | |
| | | | |
| | | | |
| | | | |
| | | | |
| \$ 1,554,427 | \$ 1,554,427 | | |
| \$ 1,554,427 \$ 1,358,985 | \$ 1,554,427 \$ 1,358,985 | | |
| | \$ 2,105,311 \$ 1,794,022 \$ 1,482,803 | | |

Fair values for investments are determined by reference to quoted market prices and other relevant information generated by market transactions.

NOTE H - IN-KIND CONTRIBUTIONS

During the years ended December 31, 2019 and 2018, Minnetrista received in-kind contributed services and software from various area businesses. The amount recognized as revenue and expenses totaled \$71,030 and \$43,212 for the years ended December 31, 2019 and 2018, respectively.

NOTES TO FINANCIAL STATEMENTS

December 31, 2019 and 2018

NOTE I - NET ASSETS WITH DONOR RESTRICTIONS

Net assets with donor restrictions are restricted for the following purposes as of December 31, 2019 and 2018:

| | | 2019 | | 2018 |
|--|----|-----------|------|-----------|
| Subject to expenditure for a specific purpose: | | | | |
| Marjorie Zeigler Fund | \$ | 12,937 | \$ | 12,918 |
| Rosemary Ball Bracken Tree & Habitat Planting Fund | ' | 6,097 | ' | 6,087 |
| River Project Fund | | 5,003 | | 4,995 |
| Edmund F. Ball Capital Improvement Fund | | , | | 297 |
| Signage Project | | 20,246 | | 20,216 |
| Art Catalog grant | | 8,567 | | 8,554 |
| Hoosier Bicentennial Celebration 2016 Fund | | 7,261 | | 7,250 |
| Oakhurst Exhibit and Programs | | 22,010 | | 35,704 |
| Nature area grant | | , | | 11,044 |
| Remembering Ball Stores book grant | | 372 | | 371 |
| Collection Acquisitions and Maintenance Fund | | 672,770 | | 593,601 |
| Bob Ross Experience | | 118,670 | | , |
| Catalyst project | | 15,154 | | 101,663 |
| G A Ball Home reinterpretation | | , . | | 210,796 |
| Capital projects | | 459,337 | | 409,847 |
| | | 1,348,424 | - | 1,423,343 |
| Endowments: | | | | |
| Subject to appropriation and expenditure | | | | |
| when a specific event occurs: | | | | |
| Restricted by donors for: | | | | |
| School access fund | | 44,622 | | 29,040 |
| Oakhurst Exhibit and Programs | | 11,022 | | 37,814 |
| Shinkle Fund for History | | | | 6,389 |
| Similitie Fund for Flistory | | | | 0,369 |
| | | 44,622 | | 73,243 |
| Subject to endowment spending policy and appropriation: | | | | |
| Endowment Fund | | 2,713,745 | | 2,710,297 |
| Margaret Ball Petty and Edmund F. Petty School Access Fund | | 70,994 | - | 70,994 |
| Frances Sargent Oakhurst Fund | | 59,053 | | 59,053 |
| | | 2,843,792 | | 2,840,344 |
| | \$ | 4,236,838 | \$ 4 | 1,336,930 |
| | Ψ | 1,230,030 | Ψ | 1,550,550 |

NOTES TO FINANCIAL STATEMENTS

December 31, 2019 and 2018

NOTE J - NET ASSETS RELEASED FROM DONOR RESTRICTION

Net assets were released from donor restrictions by incurring expenses satisfying the restricted purposes or by occurrence of the passage of time or other events specified by donors as follows for the years ended December 31, 2019 and 2018:

| | 2019 | | 2018 | |
|--|------|---------|------|---------|
| Purpose restrictions accomplished: | | | | |
| Hoosier Bicentennial Celebration 2016 Fund | | | \$ | 550 |
| Collection Acquisitions and Maintenance Fund | \$ | 21,943 | | |
| School access fund | | 5,002 | | 5,476 |
| Catalyst project | | 86,663 | | 77,662 |
| ECI Rose Society | | 861 | | |
| Bob Ross Experience | | 49,459 | | |
| G A Ball Home reinterpretation | | 311,555 | | 39,132 |
| Remembering Ball Stores book grant | | 1,278 | | 1,278 |
| Nature area grant | | 11,052 | | 7,200 |
| Capital projects | | 181,468 | | 197,776 |
| Total restrictions released | \$ | 669,281 | \$ | 329,074 |

NOTE K - ENDOWMENT FUNDS

The Board of Directors of Minnetrista has interpreted the Indiana Prudent Management of Institutional Funds Act (UPMIFA) as requiring the maintenance of the historic dollar value for each endowed fund as defined previously by the Uniform Management of Institutional Funds Act. As a result of this interpretation, Minnetrista classifies as permanently restricted net assets (a) the original value of gifts donated to the permanent endowment, (b) the original value of subsequent gifts to the permanent endowment, and (c) accumulations to the permanent endowment made in accordance with the direction of the applicable donor gift instrument at the time the accumulation is added to the fund. The remaining portion of the donor-restricted endowment fund that is not classified in permanently restricted net assets is classified as net assets with donor restrictions until those funds are appropriated for expenditure by Minnetrista in a manner consistent with the standard of prudence prescribed by UPMIFA. In accordance with UPMIFA, Minnetrista considers the following factors in making a determination to appropriate or accumulate donor-restricted endowment funds:

- 1. Duration and preservation of the fund
- 2. Purposes of Minnetrista and the fund
- 3. General economic conditions
- 4. Possible effect of inflation and deflation
- 5. Expected total return from investment income and appreciation or depreciation of investments
- 6. Other resources of Minnetrista
- 7. Investment policies of Minnetrista

NOTES TO FINANCIAL STATEMENTS

December 31, 2019 and 2018

NOTE K - ENDOWMENT FUNDS - Continued

Endowment net assets composition by type of fund as of December 31, 2019 and 2018 were as follows:

| | | 2019 | |
|--|----------------------------------|----------------------------|--------------|
| | Without Donor Restrictions | With Donor Restrictions | Total |
| Board-designated endowment funds Donor-restricted endowment funds: Original donor-restricted gift amount and amounts required to be maintained | \$ 1,961,853 | | \$ 1,961,853 |
| in perpetuity by donor | | \$ 2,843,792 | 2,843,792 |
| Accumulated investmestment gains | | 66,632 | 66,632 |
| | \$ 1,961,853 | \$ 2,910,424 | \$ 4,872,277 |
| | | 2018 | |
| | Without | | |
| | Donor | With Donor | |
| | Restrictions | Restrictions | Total |
| Board-designated endowment funds Donor-restricted endowment funds: Original donor-restricted gift amount | \$ 1,261,591 | | \$ 1,261,591 |
| and amounts required to be maintained in perpetuity by donor | | \$ 2,840,344 | 2,840,344 |
| Accumulated investmestment gains | | 73,243 | 73,243 |
| recumulated investment gams | | 19,279 | 19,279 |
| | \$ 1,261,591 | \$ 2,913,587 | \$ 4,175,178 |

Changes in endowment net assets for the years ended December 31, 2019 and 2018, were as follows:

| | 2019 | | | | |
|---|---------------|--------------|--------------|--|--|
| | Without Donor | With Donor | | | |
| | Restrictions | Restrictions | Total | | |
| Revenue and support | | | | | |
| Contributions and grant income | | \$ 3,448 | \$ 3,448 | | |
| Investment return, net | \$ 826,374 | 42,375 | 868,749 | | |
| Total revenue and support | 826,374 | 45,823 | 872,197 | | |
| Appropriation of endowment | | | | | |
| assets for expenditure | 126,112 | 48,986 | 175,098 | | |
| Change in endowment net assets | 700,262 | (3,163) | 697,099 | | |
| Endowment net assets, beginning of year | 1,261,591 | 2,913,587 | 4,175,178 | | |
| Endowment net assets, end of year | \$ 1,961,853 | \$ 2,910,424 | \$ 4,872,277 | | |

NOTES TO FINANCIAL STATEMENTS

December 31, 2019 and 2018

NOTE K - ENDOWMENT FUNDS - Continued

| | 2018 | | | | |
|---|--------------------------|--------------|--------------|--|--|
| | Without Donor With Donor | | | | |
| | Restrictions | Restrictions | Total | | |
| Revenue and support | | | | | |
| Contributions and grant income | | \$ 275 | \$ 275 | | |
| Investment loss, net | \$ (168,405) | (8,597) | (177,002) | | |
| Total revenue and support | (168,405) | (8,322) | (176,727) | | |
| Appropriation of endowment | | | | | |
| assets for expenditure | 127,537 | 5,476 | 133,013 | | |
| Change in endowment net assets | (295,942) | (13,798) | (309,740) | | |
| Endowment net assets, beginning of year | 1,557,533 | 2,927,385 | 4,484,918 | | |
| Endowment net assets, end of year | \$ 1,261,591 | \$ 2,913,587 | \$ 4,175,178 | | |

NOTE L - DISAGGREGATION OF REVENUE FROM CONTRACTS WITH CUSTOMERS

The following table disaggregates Minnetrista's revenue from contracts with customers based on the type of revenue for the years ended December 31, 2019 and 2018:

| | | 2018 | |
|----------------------|----|---------|------------|
| Admissions | \$ | 50,633 | \$43,572 |
| Programs | | 75,690 | 68,869 |
| Membership dues | | 29,450 | 24,920 |
| Retail operations | | 186,479 | 219,619 |
| Catering and leasing | | 246,416 | 261,070 |
| | | | |
| | \$ | 588,668 | \$ 618,050 |

The revenue from contracts with customers consists of performance obligations satisfied at a point in time.

NOTE M - RELATED-PARTY TRANSACTIONS

Ball Brothers Foundation donated \$2,705,000 and \$2,625,000 in operating and capital grants to Minnetrista in 2019 and 2018, respectively, and has made similar commitments for 2020.

The George and Frances Ball Foundation donated \$1,110,000 and \$1,310,000 in operating and capital grants to Minnetrista in 2019 and 2018, respectively, and has made similar operating and capital grant commitments for 2020.

The Edmund F. and Virginia B. Ball Foundation donated \$-0- and \$179,325 in grants to Minnetrista in 2019 and 2018, respectively.

Board members made donations to Minnetrista totaling \$7,339 and \$7,955 during the years ended December 31, 2019 and 2018, respectively.

NOTES TO FINANCIAL STATEMENTS

December 31, 2019 and 2018

NOTE M - RELATED-PARTY TRANSACTIONS - Continued

Minnetrista offers a ten to fifteen percent (10-15%) discount on all retail shop purchases to its employees, certain classes of members and certain other related parties. The dollar amount of these discounts for the years ended December 31, 2019 and 2018 are \$6,129 and \$5,391, respectively.

NOTE N - LIQUIDITY

Minnetrista has financial assets available within one year of the Statements of Financial Position date consisting the following:

| | 2019 | 2018 |
|---|-----------------------|----------------------------------|
| Cash and cash equivalents Accounts receivable Grants receivable | \$ 1,174,198 9,713 | \$1,195,058 13,713 200,000 |
| | \$ 1,183,911 | \$1,408,771 |

None of the financial assets are subject to donor or other contractual restrictions that make them unavailable for general expenditure within one year of the Statements of Financial Position date. As part of its liquidity management, Minnetrista invests cash in excess of daily requirements in various cash equivalents including money market funds and other interest earning opportunities.

NOTE O - OPERATING LEASES

Minnetrista has non-cancelable leases for office equipment expiring through August 2024. Monthly payments of \$2,685 and quarterly payments of \$450 are required as well as payment for charges over the usage limit.

The amounts charged to expense in 2019 and 2018 for all leases were \$38,744 and \$39,417, respectively.

Future minimum payments on the above leases are as follows.

| Year ending December 31, 2020 | \$37,460 |
|-------------------------------|----------|
| 2021 | 37,460 |
| 2022 | 35,660 |
| 2023 | 35,660 |
| 2024 | 20.802 |

NOTE P - COMMITMENTS AND CONTINGENCIES

Minnetrista is subject to laws and regulations relating to the protection of the environment. Minnetrista's policy is to accrue environmental and cleanup-related costs of a noncapital nature when it is both probable that a liability has been incurred and when the amount can be reasonably estimated. Although it is not possible to quantify with any degree of certainty the potential financial impact of Minnetrista's continuing compliance efforts, management believes any future remediation or other compliance-related costs will not have a material adverse effect on the financial condition or reported results of operations of Minnetrista.

NOTES TO FINANCIAL STATEMENTS

December 31, 2019 and 2018

NOTE O - 401(k) PROFIT-SHARING PLAN

Prior to January 1, 2003, Minnetrista had a money-purchase plan for the benefit of all eligible employees. On January 1, 2003, all assets of the plan were transferred to the 401(k) profit-sharing plan that was established in 1999 for the benefit of all eligible employees. Eligible employees consist of those who are at least twenty-one years of age and who have completed one year of service. Employees may elect to make contributions in any amount that does not exceed the limitations set forth in the plan. Minnetrista contributes 3% of each participant's compensation to the plan. Participant contributions of up to 3% of their compensation are matched 100% and 4% to 5% are matched 50% by Minnetrista. Minnetrista's contributions to the plan totaled \$106,493 and \$109,492 for the years ended December 31, 2019 and 2018, respectively.

NOTE R - BEQUESTS

Bequests from estates are recorded when Minnetrista is notified by the executor or other representative of a deceased person of an amount due to Minnetrista from an estate. Minnetrista has been notified that it has been named as a beneficiary of an estate; however, no amounts have been disclosed.

NOTE S - SUBSEQUENT EVENTS

Minnetrista has evaluated subsequent events through March 12, 2020, which is the date these financial statements were available to be issued. All subsequent events requiring recognition as of December 31, 2019, have been incorporated into these financial statements herein.

NOTE T - ADOPTION OF NEW ACCOUNTING STANDARD

In May 2014, the Financial Accounting Standards Board ("FASB") issued Accounting Standards Update ("ASU") No. 2014-09, Revenue from Contracts with Customers (Topic 606). The ASU and all subsequently issued clarifying ASUs replaced most existing revenue recognition guidance in U.S. GAAP. The ASU also required expanded disclosures relating to the nature, amount, timing, and uncertainty of revenue and cash flows arising from contracts with customers. Minnetrista adopted the new standard effective January 1, 2019, the first day of Minnetrista's fiscal year, using the full retrospective method.

As part of the adoption of the ASU, Minnetrista elected to use the following transition practical expedients: (i) completed contracts that begin and end in the same annual reporting period have not been restated; (ii) Minnetrista used the known transaction price for completed contracts; (iii) to exclude disclosures of transaction prices allocated to remaining performance obligations when Minnetrista expects to recognize such revenue for all periods prior to the date of initial application of the ASU; and (iv) Minnetrista has reflected the aggregate of all contract modifications that occurred prior to the date of initial application when identifying the satisfied and unsatisfied performance obligations, determining the transaction price, and allocating the transaction price.

The majority of Minnetrista's revenue from contracts with customers is recognized at a point in time and over a period of time. The contracts recognized at a point in time consist of a single performance obligation that is satisfied within one year or less. The contracts recognized over a period of time consist of monthly performance obligations that are satisfied within one year or less. In addition, the majority of Minnetrista's contracts do not contain variable consideration and contract modifications are generally minimal. For these reasons, there is not a significant impact as a result of electing these transition practical expedients.

The adoption of this ASU did not have an impact on Minnetrista's financial statements. The majority of Minnetrista's revenue arrangements generally consist of a single performance obligation to transfer promised goods or services. Based on Minnetrista's evaluation process and review of its contracts with customers, the timing and amount of revenue recognized previously is consistent with how revenue is recognized under the new standard. No changes were required to previously reported revenues as a result of the adoption.